

# Dynamic Bargaining with Negative Externalities

Nocke-Satterthwaite-Whinston

June 7, 2010

## 1 The Pivotal Firm Merger Model

- $N$  firms,  $i = 0, 1, 2, \dots, N - 1$ .
- $N - 1$  possible but mutually exclusive (CS-increasing) mergers:  $Mi = \{0, i\}$ ,  $i \in 1, \dots, N - 1$ .
- Payoffs:
  - Firm  $i$ 's stand-alone flow payoff (in the absence of a merger) is  $u_i$ .
  - Following merger  $Mi$ , joint flow payoff of merged firms is  $u_{0i}$ , flow payoff of outsider  $j$  is  $u_j(Mi) < u_j$ .
  - Assume that each merger  $Mi$  raises bilateral profits:  $u_{0i} > u_0 + u_i$ .
- Time is discrete. There is an infinite horizon.
- In each period, one firm is randomly chosen to be the proposer. Firm  $i$  is chosen with probability  $\lambda_i > 0$ .
- Let  $\delta \in (0, 1)$  denote the (common) discount factor. We are interested in the limit as  $\delta \rightarrow 1$ .
- We seek the stationary equilibrium.
- Let  $V_i$  denote firm  $i$ 's per period value at the beginning of each period. Let  $\bar{V}_i$  denote firm  $i$ 's value in the limit as  $\delta \rightarrow 1$ .
- Let  $\rho_{ij}$  denote the unconditional probability that firm  $i$  proposes a merger to firm  $j$ , where  $\sum_j \rho_{ij} \leq \lambda_i$ . Let  $\bar{\rho}_{ij}$  denote that probability in the limit as  $\delta \rightarrow 1$ .

## 2 Equilibrium Analysis

- Let  $I = \{i | \rho_{0i} > 0 \text{ or } \rho_{i0} > 0\}$  denote the set of firms involved in a merger that occurs with positive probability.

- Let  $I_0 = \{i | \rho_{0i} > 0\}$  denote the set of firms to whom firm 0 makes an offer with positive probability. Note that  $I_0 \subseteq I$ .

*Claim 1.* In stationary equilibrium,  $\sum_{i>0} \rho_{0i} = \lambda_0$ . Moreover, if  $\rho_{0j} > 0$ , then  $\rho_{j0} = \lambda_j$ .

*Proof.* We first show that  $\sum_{i>0} \rho_{0i} = \lambda_0$ . Suppose otherwise that  $\sum_{i>0} \rho_{0i} < \lambda_0$ . Consider firm  $i \in I = \{i | \rho_{0i} > 0 \text{ or } \rho_{i0} > 0\}$ . (It is straightforward to see that  $I$  must be non-empty as, otherwise,  $V_j = u_j$  for each firm  $j \in \{0, 1, \dots, N-1\}$ . But then each proposer  $j$  can profitably deviate by proposing to merge.) Since firm 0 must weakly prefer waiting to proposing merger  $Mi$ , we have

$$u_{0i} \leq (1 - \delta)(u_0 + u_i) + \delta(V_0 + V_i).$$

However, as  $i \in I$ , the merger  $Mi$  does occur with positive probability, implying that we must have

$$u_{0i} \geq (1 - \delta)(u_0 + u_i) + \delta(V_0 + V_i).$$

Hence,

$$u_{0i} = (1 - \delta)(u_0 + u_i) + \delta(V_0 + V_i). \quad (1)$$

Firm  $i$ 's value is given by

$$V_i = \rho_{i0} [u_{0i} - (1 - \delta)u_0 - \delta V_0] + \sum_{j \in I, j \neq i} (\rho_{j0} + \rho_{0j}) u_i(Mj) + \left( 1 + \rho_{0i} - \sum_{j \in I} (\rho_{j0} + \rho_{0j}) \right) [(1 - \delta)u_i + \delta V_i]$$

But, using equation (1) and the fact that  $u_i > u_i(Mj)$ , this implies that  $V_i \leq u_i$ . Equation (1) and the assumption that  $u_{0i} > u_0 + u_i$  then imply that  $V_0 > u_0$ . Whenever firm 0 is not the proposer (or does not propose a merger when it is the proposer), it receives  $(1 - \delta)u_0 + \delta V_0$ , which is strictly less than  $V_0$ . Hence, for firm 0 to have a value strictly exceeding  $(1 - \delta)u_0 + \delta V_0$ , it must propose a merger with positive probability, and the profit from proposing this merger must exceed  $V_0$ . That is, letting  $I_0 = \{i | \rho_{0i} > 0\} \subseteq I$ , for  $j \in I_0$  we must have

$$u_{0j} - (1 - \delta)u_j - \delta V_j > V_0 > (1 - \delta)u_0 + \delta V_0.$$

But this contradicts equation (1), implying that  $\sum_{i>0} \rho_{0i} = \lambda_0$ .

To see that  $\rho_{0i} > 0$  implies  $\rho_{i0} = \lambda_i$ , suppose otherwise that  $\rho_{i0} < \lambda_i$ . But this implies that equation (1) must hold for firm  $i$ , and so  $V_i \leq u_i$  and  $V_0 > u_0$ . As  $i \in I_0$ , we can use the same arguments as above to show that

$$u_{0i} - (1 - \delta)u_i - \delta V_i > V_0 > (1 - \delta)u_0 + \delta V_0,$$

contradicting equation (1) and thus implying that  $\rho_{i0} = \lambda_i$ .  $\square$

- Let  $\bar{I} \equiv \{i | \bar{\rho}_{0i} + \bar{\rho}_{i0} > 0\}$  and  $\bar{I}_0 \equiv \{i | \bar{\rho}_{0i} > 0\}$ .
- Note that if  $i \in \bar{I}$ , then  $i \in I$  for  $\delta$  arbitrarily close to 1, while the reverse does not hold. (The same holds true for the relationship between  $\bar{I}_0$  and  $I_0$ .)

*Claim 2.* In the limit as  $\delta \rightarrow 1$ , the bilateral gains from any merger are non-positive in the sense that

$$u_{0i} - (\bar{V}_0 + \bar{V}_i) \leq 0, \forall i \in \{1, 2, \dots, N-1\}.$$

If the merger occurs with positive probability in the limit, the equation holds with equality:

$$u_{0i} - (\bar{V}_0 + \bar{V}_i) = 0, \forall i \in \bar{I}.$$

*Proof.* Suppose first that  $i \notin I$  for  $\delta$  close to 1 (which implies that  $i \notin \bar{I}$ ). Firm  $i$  must weakly prefer waiting over offering merger  $Mi$ . Therefore,

$$u_{0i} - (1 - \delta)(u_0 + u_i) + \delta(V_0 + V_i) \leq 0,$$

which limits to

$$u_{0i} - (\bar{V}_0 + \bar{V}_i) \leq 0, i \notin \bar{I},$$

as asserted.

Suppose next that  $i \in \bar{I}_0$ , which implies that  $i \in I_0$  for  $\delta$  close to 1. Firm 0's value is given by

$$\begin{aligned} V_0 &= \sum_i \rho_{0i} [u_{0i} - (1 - \delta)u_i - \delta V_i] + (1 - \lambda_0) [(1 - \delta)u_0 + \delta V_0] \\ &= \frac{\sum_i \rho_{0i} [u_{0i} - (1 - \delta)u_i - \delta V_i] + (1 - \lambda_0)(1 - \delta)u_0}{1 - \delta + \delta \lambda_0}, \end{aligned}$$

where we have used the fact (from Claim 1) that  $\sum_i \rho_{0i} = \lambda_0$ . Since firm 0 is indifferent between offering a merger to any firm  $i \in I_0$ , firm 0's value can be rewritten as

$$V_0 = \frac{\lambda_0 [u_{0i} - (1 - \delta)u_i - \delta V_i] + (1 - \lambda_0)(1 - \delta)u_0}{1 - \delta + \delta \lambda_0}.$$

In the limit as  $\delta \rightarrow 1$ , we thus obtain

$$u_{0i} - (\bar{V}_0 + \bar{V}_i) = 0, \forall i \in \bar{I}_0.$$

Finally, suppose that  $i \in \bar{I}$  but  $i \notin \bar{I}_0$ , which implies that  $i \in I$  for  $\delta$  close to 1. Firm  $i$  must weakly prefer offering merger  $Mi$  over waiting. Therefore,

$$u_{0i} - (1 - \delta)(u_0 + u_i) + \delta(V_0 + V_i) \geq 0,$$

which limits to

$$u_{0i} - (\bar{V}_0 + \bar{V}_i) \geq 0.$$

However, as  $i \notin \bar{I}_0$  (and as, from Claim 1,  $\bar{I}_0$  is nonempty),  $\bar{V}_0 = u_{0j} - \bar{V}_j \geq u_{0i} - \bar{V}_i$ ,  $j \in \bar{I}_0$ . Hence,

$$u_{0i} - (\bar{V}_0 + \bar{V}_i) = 0, \quad \forall i \in \bar{I}.$$

□

*Claim 3.* Suppose firm  $i \geq 1$  is such that  $\sum_{j \neq i} (\bar{\rho}_{0j} + \bar{\rho}_{j0}) > 0$ . Then, firm  $i$ 's limiting value is given by

$$\bar{V}_i = \sum_{j \neq i} \left( \frac{\bar{\rho}_{0j} + \bar{\rho}_{j0}}{\sum_{l \neq i} (\bar{\rho}_{0l} + \bar{\rho}_{l0})} \right) u_i(Mj).$$

Hence, by Claim 1, in the limit as  $\delta \rightarrow 1$ , at most one firm  $i \geq 1$  can earn any rents.

*Proof.* We have

$$\begin{aligned} V_i &= \rho_{i0} [u_{0i} - (1 - \delta)u_0 - \delta V_0] + \sum_{j \neq i} (\rho_{0j} + \rho_{j0}) u_i(Mj) \\ &\quad + \left( 1 - \rho_{i0} - \sum_{j \neq i} (\rho_{0j} + \rho_{j0}) \right) [(1 - \delta)u_i + \delta V_i]. \end{aligned}$$

Rewriting, we obtain

$$\begin{aligned} &\left[ 1 - \delta + \delta \left( \rho_{i0} + \sum_{j \neq i} (\rho_{0j} + \rho_{j0}) \right) \right] V_i \\ &= \rho_{i0} [u_{0i} - (1 - \delta)u_0 - \delta V_0] + \sum_{j \neq i} (\rho_{0j} + \rho_{j0}) u_i(Mj) \\ &\quad + \left( 1 - \rho_{i0} - \sum_{j \neq i} (\rho_{0j} + \rho_{j0}) \right) (1 - \delta)u_i. \end{aligned}$$

In the limit as  $\delta \rightarrow 1$ , the equation becomes

$$\left[ \bar{\rho}_{i0} + \sum_{j \neq i} (\bar{\rho}_{0j} + \bar{\rho}_{j0}) \right] \bar{V}_i = \bar{\rho}_{i0} [u_{0i} - \bar{V}_0] + \sum_{j \neq i} (\bar{\rho}_{0j} + \bar{\rho}_{j0}) u_i(Mj). \quad (2)$$

From Claim 2, we know that  $\bar{\rho}_{i0} > 0$  implies  $u_{0i} - \bar{V}_0 = \bar{V}_i$ . But this allows us to rewrite equation (2) as

$$\left[ \bar{\rho}_{i0} + \sum_{j \neq i} (\bar{\rho}_{0j} + \bar{\rho}_{j0}) \right] \bar{V}_i = \bar{\rho}_{i0} \bar{V}_i + \sum_{j \neq i} (\bar{\rho}_{0j} + \bar{\rho}_{j0}) u_i(Mj),$$

i.e.,

$$\bar{V}_i = \sum_{j \neq i} \left( \frac{\bar{\rho}_{0j} + \bar{\rho}_{j0}}{\sum_{j \neq i} (\bar{\rho}_{0j} + \bar{\rho}_{j0})} \right) u_i(Mj).$$

Note that unless  $i \in I_0$ ,  $I_0$  is a singleton, and  $\bar{\rho}_{j0} = 0$  for all  $j \neq i$ , the denominator is strictly positive. (If  $I_0$  is not a singleton, then there exists another firm  $k \in I_0$ ,  $k \neq i$ . But our previous claim implies that  $\bar{\rho}_{k0} = \lambda_k$ .)  $\square$

- Let  $h(i) \equiv \arg \max_{j \neq i} u_{0j} - u_j(Mi)$ . Generically,  $h(i)$  is unique. (Intuitively, firm  $h(i)$  is the firm that is willing to bid most to prevent merger  $Mi$ .)

*Claim 4.* Suppose there exists a unique firm  $k \geq 1$  such that  $\bar{\rho}_{0k} + \bar{\rho}_{k0} > 0$  and  $\bar{\rho}_{0i} = \bar{\rho}_{i0} = 0$  for all  $i \neq k$ . Then, for  $\delta$  close to 1, we have  $\rho_{0k} = \lambda_0$ ,  $\rho_{k0} = \lambda_k$ ,  $\rho_{0i} = 0$  for all  $i \neq k$ , and  $\rho_{i0} = 0$  for all  $i \neq k, h(k)$ . Moreover,  $u_{0k} - u_k(Mh(k)) \geq u_{0h(k)} - u_{h(k)}(Mk)$ . In the limit as  $\delta \rightarrow 1$ , the per-period values are given by

$$\begin{aligned} \bar{V}_k &= \min \left\{ u_k + \frac{\lambda_k}{\lambda_0 + \lambda_k} [u_{0k} - (u_0 + u_k)], u_{0k} - [u_{0h(k)} - u_{h(k)}(Mk)] \right\} \\ \bar{V}_i &= u_i(Mk), \quad i \neq k \\ \bar{V}_0 &= \max \left\{ u_0 + \frac{\lambda_0}{\lambda_0 + \lambda_k} [u_{0k} - (u_0 + u_k)], u_{0h(k)} - u_{h(k)}(Mk) \right\} \end{aligned}$$

*Proof.* Note first that Claim 1 implies that  $\rho_{0k} = \lambda_0$ ,  $\rho_{k0} = \lambda_k$ ,  $\rho_{0i} = 0$  for all  $i \neq k$  for  $\delta$  close to 1. (To see this, note that, as  $\bar{\rho}_{0k} > 0$ , we must have  $\rho_{0k} = \lambda_k$  for  $\delta$  close to 1. We can't have  $\rho_{0i} > 0$  for  $\delta$  close to 1 as this would imply that  $\rho_{i0} = \lambda_i$ , which is inconsistent with  $\bar{\rho}_{i0} = 0$ . Claim 1 then implies that  $\rho_{0k} = \lambda_0$  for  $\delta$  close to 1.) From Claim 3 we obtain that  $\bar{V}_i = u_i(Mk)$  for all  $i \neq k$ .

Next, we assert that  $\rho_{i0} = 0$ ,  $i \neq k, h(k)$ , for  $\delta$  close to 1. To see this, suppose otherwise that  $\rho_{i0} > 0$  for some  $i \neq k, h(k)$ . As  $\rho_{i0} \rightarrow 0$  as  $\delta \rightarrow 1$ , firm  $i$  must be indifferent between offering to merge with firm 0 and waiting, i.e.,

$$u_{0i} - (1 - \delta)u_0 - \delta V_0 = (1 - \delta)u_i + \delta V_i,$$

which limits to

$$u_{0i} - \bar{V}_0 = u_i(Mk), \quad (3)$$

using the earlier observation that  $\bar{V}_i = u_i(Mk)$ . But this implies that firms 0 and firm  $h(k)$  have a strict bilateral gain from merging (even in the limit as  $\delta \rightarrow 1$ ):

$$u_{0h(k)} - \bar{V}_0 = u_{0h(k)} - [u_{0i} - u_i(Mk)] > \bar{V}_{h(k)} = u_{h(k)}(Mk),$$

where the inequality follows from the definition of  $h(k)$  and the fact that  $i \neq h(k)$ . But this contradicts the assumption that  $\bar{\rho}_{h(k)0} = 0$ . Hence,  $\rho_{i0} = 0$ ,  $i \neq k, h(k)$ , for  $\delta$  close to 1.

We now assert that  $u_{0k} - u_k(Mh(k)) \geq u_{0h(k)} - u_{h(k)}(Mk)$ . To see this, suppose otherwise that

$$u_{0k} - u_k(Mh(k)) < u_{0h(k)} - u_{h(k)}(Mk).$$

However, as merger  $Mk$  happens with probability 1 in the limit, whereas merger  $Mh(k)$  happens with probability 0 in the limit, we have

$$u_{0k} - \bar{V}_k \geq u_{0h(k)} - \bar{V}_{h(k)}.$$

This implies that  $\bar{V}_k < u_k(Mh(k))$ . In the following, we will show that this leads to a contradiction. In doing so, we distinguish between two cases.

*Case (i).* Suppose  $\rho_{h(k)0} = 0$  for  $\delta$  close to 1. Then, recalling that  $\rho_{i0} = 0$  for all  $i \neq k, h(k)$ , we obtain

$$\begin{aligned} V_k &= \lambda_k \{u_{0k} - (1 - \delta)u_0 - \delta V_0\} + (1 - \lambda_k) \{(1 - \delta)u_k + \delta V_k\} \\ &= \frac{1}{1 - \delta + \delta \lambda_k} \{\lambda_k [u_{0k} - (1 - \delta)u_0 - \delta V_0] + (1 - \lambda_k)(1 - \delta)u_k\} \end{aligned}$$

and

$$\begin{aligned} V_0 &= \lambda_0 \{u_{0k} - (1 - \delta)u_k - \delta V_k\} + (1 - \lambda_0) \{(1 - \delta)u_0 + \delta V_0\} \\ &= \frac{1}{1 - \delta + \delta \lambda_0} \{\lambda_0 [u_{0k} - (1 - \delta)u_k - \delta V_k] + (1 - \lambda_0)(1 - \delta)u_0\}. \end{aligned}$$

Inserting the second equation into the first, we obtain

$$\begin{aligned} &\{[1 - \delta + \delta \lambda_k][1 - \delta + \delta \lambda_0] - \lambda_0 \lambda_k \delta^2\} V_k \\ &= [1 - \delta + \delta \lambda_0] \{\lambda_k [u_{0k} - (1 - \delta)u_0] + (1 - \lambda_k)(1 - \delta)u_k\} \\ &\quad - \delta \lambda_k \{\lambda_0 [u_{0k} - (1 - \delta)u_k] + (1 - \lambda_0)(1 - \delta)u_0\} \\ &= (1 - \delta)\lambda_k u_{0k} + [1 - \delta + \delta \lambda_0 - (1 - \delta)\lambda_k](1 - \delta)u_k \\ &\quad - \lambda_k(1 - \delta)u_0. \end{aligned}$$

Hence,

$$V_k = \frac{\lambda_k u_{0k} + [1 - \delta + \delta \lambda_0 - (1 - \delta)\lambda_k] u_k - \lambda_k u_0}{1 - \delta + \delta(\lambda_0 + \lambda_k)},$$

which limits to

$$\begin{aligned} \bar{V}_k &= u_k + \frac{\lambda_k}{\lambda_0 + \lambda_k} [u_{0k} - (u_0 + u_k)] \\ &> u_k(Mh(k)), \end{aligned}$$

where the inequality follows from  $u_k > u_k(Mh(k))$  and  $u_{0k} > u_0 + u_k$ . But this is a contradiction. Hence,  $u_{0k} - u_k(Mh(k)) \geq u_{0h(k)} - u_{h(k)}(Mk)$  in this case.

*Case (ii).* Suppose  $\rho_{h(k)0} > 0$  for  $\delta$  close to 1. (Recall that  $\rho_{i0} = 0$  for all  $i \neq k, h(k)$ .) As firm  $k$  can always choose not to merge, we have

$$\begin{aligned} V_k &\geq \rho_{h(k)0} u_k(Mh(k)) + (1 - \rho_{h(k)0}) [(1 - \delta)u_k + \delta V_k] \\ &= \frac{\rho_{h(k)0} u_k(Mh(k)) + (1 - \rho_{h(k)0}) (1 - \delta)u_k}{1 - \delta + \delta \rho_{h(k)0}} \\ &> u_k(Mh(k)). \end{aligned}$$

Hence, in the limit as  $\delta \rightarrow 1$ ,  $\bar{V}_k \geq u_k(Mh(k))$ , a contradiction. Thus,  $u_{0k} - u_k(Mh(k)) \geq u_{0h(k)} - u_{h(k)}(Mk)$  in this case. To compute the values in this case (ii), note that as firm  $h(k)$  must be indifferent between offering the merger and waiting (when  $\delta$  is close to 1), we have

$$u_{0h(k)} - (1 - \delta)(u_0 + u_{h(k)}) + \delta(V_0 + V_{h(k)}) = 0.$$

In the limit, this yields

$$\bar{V}_0 = u_{0h(k)} - \bar{V}_{h(k)} = u_{0h(k)} - u_{h(k)}(Mk).$$

Recall from above that the value of firm  $k$  is

$$V_k = \frac{1}{1 - \delta + \delta\lambda_k} \{ \lambda_k [u_{0k} - (1 - \delta)u_0 - \delta V_0] + (1 - \lambda_k)(1 - \delta)u_k \},$$

which limits to

$$\bar{V}_k = u_{0k} - \bar{V}_0 = u_{0k} - [u_{0h(k)} - u_{h(k)}(Mk)].$$

Finally, to see that the value of firm 0 is the maximum of its value in cases (i) and (ii) (and thus, firm  $k$ 's the respective minimum), note that firm 0 can always choose not to accept a merger offer from firm  $h(k)$ .  $\square$

- What can we say if there exists a firm  $k$  such that  $u_{0k} - u_k(Mh(k)) > u_{0h(k)} - u_{h(k)}(Mk)$ ?
  - It is straightforward to construct an equilibrium where  $\bar{\rho}_{0k} = \lambda_0$ ,  $\bar{\rho}_{k0} = \lambda_k$ , and  $\bar{\rho}_{0i} = \bar{\rho}_{i0} = 0$  for all  $i \neq k$ . The equilibrium is characterized by Claim 4.
  - Is this the only equilibrium? The answer is no, not necessarily as there may exist another firm  $l \neq k$  such that  $u_{0l} - u_l(Mh(l)) > u_{0h(l)} - u_{h(l)}(Ml)$ .
  - However, if firm  $k$  is such that  $u_{0k} - u_k(Mi) > u_{0i} - u_i(Mk)$  for all  $i \neq k$ , then Claim 4 tells us that there cannot be an equilibrium where  $\bar{\rho}_{0j} = \lambda_0$  and  $\bar{\rho}_{j0} = \lambda_j$  for some  $j \neq k$ , and  $\bar{\rho}_{0i} = \bar{\rho}_{i0} = 0$  for all  $i \neq j$ . Generically, we can't either have an equilibrium where there are exactly two firms, say  $j$  and  $l$ , such that  $\bar{\rho}_{0i} + \bar{\rho}_{i0} > 0$  for  $i \in \{j, l\}$  and  $\bar{\rho}_{0i} + \bar{\rho}_{i0} = 0$  for  $i \notin \{j, l\}$ . (To see this, note that, in this case,  $\bar{V}_j = u_j(Ml)$  and  $\bar{V}_l = u_l(Mj)$ . But unless  $u_{0j} - u_j(Ml) = u_{0l} - u_l(Mj)$  this cannot be an equilibrium.)
  - The question then is whether we can have an equilibrium where  $\bar{I}$  has at least three elements (which may or may not include firm  $k$ ). Let

$$\beta_i \equiv \frac{\bar{\rho}_{0i} + \bar{\rho}_{i0}}{\sum_j (\bar{\rho}_{0j} + \bar{\rho}_{j0})}$$

denote the probability that merger  $Mi$  occurs in stationary equilibrium. We have

$$\sum_i \beta_i = 1.$$

For any two firms  $i, j \in \bar{I}$ , we would need

$$\sum_{l \neq i} \frac{\beta_l}{1 - \beta_i} [u_{0i} - u_i(Ml)] = \sum_{l \neq j} \frac{\beta_l}{1 - \beta_j} [u_{0j} - u_j(Ml)].$$

Does such a solution with interior  $\beta$ 's exist even if there exists a firm  $k$  such that  $u_{0k} - u_k(Mi) > u_{0i} - u_i(Mk)$  for all  $i \neq k$ ?

**Example.** The following numerical example shows that even if there exists a firm  $k$  such that  $u_{0k} - u_k(Mi) > u_{0i} - u_i(Mk)$  for all  $i \neq k$  and  $u_{0k} - u_k(Mj) > u_{0i} - u_i(Mj)$  for all  $i, j \neq k$ , there may be an equilibrium in which  $\bar{\rho}_{0i} + \bar{\rho}_{i0} > 0$  for some  $i \neq k$ . In the example, firm 1 takes the role of firm  $k$  and we construct a candidate equilibrium where  $\bar{I} = \{1, 2, 3\}$ . Suppose  $u_{01} - u_1(M2) = 10$ ,  $u_{01} - u_1(M3) = 5$ ,  $u_{02} - u_2(M1) = 9$ ,  $u_{02} - u_2(M3) = 4$ ,  $u_{03} - u_3(M1) = 4.5$ , and  $u_{03} - u_3(M2) = 9.5$ . Then,  $\bar{V}_0 = u_{01} - \bar{V}_1 = u_{02} - \bar{V}_2 = u_{03} - \bar{V}_3$  if  $\beta_1 = 0.30731$ ,  $\beta_2 = 0.097266$ , and  $\beta_3 = 0.59543$ . However, if one modifies the example by assuming that  $u_{03} - u_3(M1) = 3$  and  $u_{03} - u_3(M2) = 8$ , then there does not exist a vector of probabilities  $(\beta_1, \beta_2, \beta_3)$  such that  $\bar{I} = \{1, 2, 3\}$ .

*Claim 5.* Suppose there exists a firm  $k$  such that  $u_{0k} - u_k(Mh(k)) > u_{0h(k)} - u_{h(k)}(Mk)$ . Then, for  $\delta$  sufficiently close to 1, there exists a stationary equilibrium such that  $\bar{I} = \bar{I}_0 = \{k\}$  (and therefore characterized by Claim 4). Moreover, if  $u_{0k} - u_k(Mi) > u_{0i} - u_i(Mk)$  for all  $i \neq k$  and  $u_i(Mk) \leq u_i(Mj)$  for all  $i, j \neq k$ , then this is the unique stationary equilibrium.

*Proof.* The part on existence is straightforward: firm 0 should optimally make an offer to firm  $k$  with maximum probability (the payoff from doing so always weakly exceeds the payoff from making an offer to any other firm), firm  $k$  should optimally make an offer to firm 0 with maximum probability (as this is better than the status quo,  $V_k > u_k$ , if  $\rho_{h(k)0} = 0$  and better than the alternative merger  $M_{h(k)}$ ,  $V_k > u_k(Mh(k))$ , if  $\rho_{h(k)0} > 0$  for  $\delta$  close to 1), and all other firms are weakly better off not making an offer to firm 0 (as  $V_i \leq u_{0i} - V_0$ ) for  $\delta$  close to 1, but if  $\rho_{h(k)0} > 0$ , then  $V_{h(k)} = u_{0h(k)} - V_0$  so that firm  $h(k)$  is indeed indifferent as to offering a merger.

We now prove the part on uniqueness. Suppose the assertion is wrong so that there exists an equilibrium in which either  $\bar{I} = \{j\}$ ,  $j \neq k$ , or else  $\bar{I}$  contains at least two elements. Suppose first that  $\bar{I} = \{j\}$ , where  $j \neq k$ . Claim 4 then implies that  $u_{0k} - u_k(Mi) \leq u_{0j} - u_j(Mk)$ , contradicting the assumption that  $u_{0k} - u_k(Mi) > u_{0i} - u_i(Mk)$  for all  $i \neq k$ . Hence,  $\bar{I}$  must contain at least two elements.

By Claim 2,  $\bar{V}_0 = u_{0i} - \bar{V}_i$  for all  $i \in \bar{I}$ . By Claim 3, for any  $i \geq 1$ ,

$$u_{0i} - \bar{V}_i = \sum_{j \neq i} \frac{\beta_j}{1 - \beta_i} [u_{0i} - u_i(Mj)],$$

where

$$\beta_i \equiv \frac{\bar{\rho}_{0i} + \bar{\rho}_{i0}}{\sum_j (\bar{\rho}_{0j} + \bar{\rho}_{j0})}.$$

As  $u_i(Mk) \leq u_i(Mj)$  for all  $i, j \neq k$ , this implies that

$$u_{0i} - \bar{V}_i \leq u_{0i} - u_i(Mk),$$

so that

$$\bar{V}_0 \leq \min_{i \in \bar{I} \setminus \{k\}} \{u_{0i} - u_i(Mk)\}. \quad (4)$$

Now,

$$\begin{aligned} u_{0k} - \bar{V}_k &= \sum_{j \neq k} \frac{\beta_j}{1 - \beta_k} [u_{0k} - u_k(Mj)] \\ &> \sum_{j \neq k} \frac{\beta_j}{1 - \beta_k} [u_{0j} - u_j(Mk)] \\ &\geq \min_{i \in \bar{I} \setminus \{k\}} \{u_{0i} - u_i(Mk)\} \\ &\geq \bar{V}_0, \end{aligned}$$

where the first inequality follows from the assumption that  $u_{0k} - u_k(Mi) > u_{0i} - u_i(Mk)$  for all  $i \neq k$ , and the last inequality from equation (4). But  $u_{0k} - \bar{V}_k > \bar{V}_0$  is a contradiction to Claim 2. Hence,  $\bar{I} = \{k\}$ .  $\square$

*Remark.* The sufficient condition for uniqueness of equilibrium with  $\bar{I} = \{k\}$  in Claim 5 is closely related to the notion that merger  $Mk$  is an “efficient and negative-externality free” state (Gomes and Jehiel, 2005). The condition that  $u_i(Mk) \leq u_i(Mj)$  for all  $i, j \neq k$  is indeed just the statement that merger  $Mk$  is a negative-externality free state. (In the context of mergers in the Cournot model, the condition says that merger  $Mk$  maximizes consumer surplus.) According to Gomes and Jehiel (2005), a state is efficient if it maximizes joint payoffs of all players. If merger  $Mk$  does so strictly, then in our model this amounts to saying that

$$u_{0k} + \sum_{j \neq k} u_j(Mk) > u_{0l} + \sum_{j \neq l} u_j(Ml), \quad \forall l \neq k. \quad (5)$$

But this equation, in conjunction with  $u_i(Mk) \leq u_i(Mj)$  for all  $i, j \neq k$ , implies that merger  $Mk$  bilaterally “beats” every other merger. To see this, note that the RHS of the equation (5) is weakly larger than  $u_{0l} + u_l(Mk) + \sum_{j \neq l, k} u_j(Mk)$  as  $u_i(Mk) \leq u_i(Mj)$  for all  $i, j \neq k$ . Now, this implies that

$$u_{0k} + u_i(Mk) > u_{0l} + u_l(Mk), \quad \forall l \neq k.$$

But this is nothing else than our condition that merger  $Mk$  bilaterally beats every other merger. That is, the sufficient condition for uniqueness in Claim

5 is implied by the assumption that merger  $Mk$  is an efficient and negative-externality free state.<sup>1</sup>

- Suppose that we can find a set of firms, say  $\bar{I}$ , consisting of at least three elements, and a vector of probabilities  $(\beta_k)$  with  $\sum_k \beta_k = 1$  and  $\beta_k > 0$  iff  $k \in \bar{I}$  such that

$$\sum_{j \neq i} \frac{\beta_j}{1 - \beta_i} [u_{0i} - u_i(Mj)] = \sum_{j \neq k} \frac{\beta_j}{1 - \beta_k} [u_{0k} - u_k(Mj)] \quad \forall i, k \in \bar{I}.$$

The question is: Can we find a set of limiting probabilities  $\bar{\rho}_{ij}$ , satisfying (i) the feasibility constraints  $0 \leq \sum_j \bar{\rho}_{ij} \leq \lambda_i$  and (ii) the equilibrium constraints on the  $\bar{\rho}$ 's implied by Claim 1, such that

$$\frac{\bar{\rho}_{0i} + \bar{\rho}_{i0}}{\sum_j (\bar{\rho}_{0j} + \bar{\rho}_{j0})} = \beta_i.$$

**Example.** Suppose that there is a set of firms, say  $\bar{I}$ , consisting of exactly three elements, and a vector of probabilities  $(\beta_k)$  with  $\sum_k \beta_k = 1$  and  $\beta_k > 0$  iff  $k \in \bar{I}$  such that

$$\sum_{j \neq i} \frac{\beta_j}{1 - \beta_i} [u_{0i} - u_i(Mj)] = \sum_{j \neq k} \frac{\beta_j}{1 - \beta_k} [u_{0k} - u_k(Mj)] \quad \forall i, k \in \bar{I}.$$

Then, as we will now show, there exists a set of limiting probabilities  $\bar{\rho}_{ij}$ , satisfying (i) the feasibility constraints  $0 \leq \sum_j \bar{\rho}_{ij} \leq \lambda_i$  and (ii) the equilibrium constraints on the  $\bar{\rho}$ 's implied by Claim 1, such that

$$\frac{\bar{\rho}_{0i} + \bar{\rho}_{i0}}{\sum_j (\bar{\rho}_{0j} + \bar{\rho}_{j0})} = \beta_i. \quad (6)$$

Relabel firms such that

$$0 < \frac{\beta_1}{\lambda_1} \leq \frac{\beta_2}{\lambda_2} \leq \frac{\beta_3}{\lambda_3}.$$

We need to distinguish between several cases.

Case (i). Suppose  $\beta_3/\beta_2 \geq (\lambda_0 + \lambda_3)/\lambda_2$ . Then, set  $\bar{\rho}_{03} = \lambda_0$ , and thus  $\bar{\rho}_{01} = \bar{\rho}_{02} = 0$  and  $\bar{\rho}_{30} = \lambda_3$ . Moreover, set  $\bar{\rho}_{20} = (\lambda_0 + \lambda_3)\beta_2/\beta_3$  and  $\bar{\rho}_{10} = \bar{\rho}_{20}\beta_1/\beta_2 = (\lambda_0 + \lambda_3)\beta_1/\beta_3$ . Note that these probabilities satisfy (6) by construction. We still need to verify that  $\bar{\rho}_{20} \leq \lambda_2$  and  $\bar{\rho}_{10} \leq \lambda_1$ . But the first inequality follows immediately from the assumption  $\beta_3/\beta_2 \geq (\lambda_0 + \lambda_3)/\lambda_2$ , and the second inequality from the assumption  $\beta_1/\lambda_1 \leq \beta_2/\lambda_2$ .

Case (ii). Suppose  $\beta_3/\beta_2 < (\lambda_0 + \lambda_3)/\lambda_2$  and  $\beta_3/\beta_1 \geq (\lambda_3 + \tilde{\rho}_{03})/\lambda_1$ , where

$$\tilde{\rho}_{03} = \frac{(\lambda_0 + \lambda_2)\beta_3 - \lambda_3\beta_2}{\beta_2 + \beta_3}.$$

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<sup>1</sup>I am somewhat sloppy here about whether certain inequalities have to hold strictly or weakly. But, generically, this does not matter.

(Note that  $\tilde{\rho}_{03} > 0$ .) Then, set  $\bar{\rho}_{02} = \lambda_0 - \tilde{\rho}_{03}$ ,  $\bar{\rho}_{03} = \tilde{\rho}_{03}$ , and thus  $\bar{\rho}_{02} = 0$ ,  $\bar{\rho}_{20} = \lambda_2$  and  $\bar{\rho}_{30} = \lambda_3$ . Moreover, set  $\bar{\rho}_{10} = (\lambda_3 + \tilde{\rho}_{03})\beta_1/\beta_3$ . Note first that these probabilities satisfy (6) as

$$\begin{aligned}\frac{\bar{\rho}_{30} + \bar{\rho}_{03}}{\bar{\rho}_{20} + \bar{\rho}_{02}} &= \frac{(\beta_2 + \beta_3)\lambda_3 + (\lambda_0 + \lambda_2)\beta_3 - \lambda_3\beta_2}{(\beta_2 + \beta_3)(\lambda_2 + \lambda_0) - (\lambda_0 + \lambda_2)\beta_3 + \lambda_3\beta_2} \\ &= \frac{(\lambda_0 + \lambda_2 + \lambda_3)\beta_3}{(\lambda_0 + \lambda_2 + \lambda_3)\beta_2} \\ &= \frac{\beta_3}{\beta_2}\end{aligned}$$

and

$$\begin{aligned}\frac{\bar{\rho}_{30} + \bar{\rho}_{03}}{\bar{\rho}_{10}} &= \frac{\lambda_3 + \frac{(\lambda_0 + \lambda_2)\beta_3 - \lambda_3\beta_2}{\beta_2 + \beta_3}}{\frac{\beta_1}{\beta_3} \left( \lambda_3 + \frac{(\lambda_0 + \lambda_2)\beta_3 - \lambda_3\beta_2}{\beta_2 + \beta_3} \right)} \\ &= \frac{\beta_3}{\beta_1} \left( \frac{(\beta_2 + \beta_3)\lambda_3 + (\lambda_0 + \lambda_2)\beta_3 - \lambda_3\beta_2}{(\beta_2 + \beta_3)\lambda_3 + (\lambda_0 + \lambda_2)\beta_3 - \lambda_3\beta_2} \right) \\ &= \frac{\beta_3}{\beta_1}.\end{aligned}$$

Finally, we need to verify that  $\bar{\rho}_{10} \leq \lambda_1$ . But this follows immediately from the assumption that  $\beta_3/\beta_1 \geq (\lambda_3 + \tilde{\rho}_{03})/\lambda_1$ .

Case (iii). Suppose  $\beta_3/\beta_2 < (\lambda_0 + \lambda_3)/\lambda_2$  and  $\beta_3/\beta_1 < (\lambda_3 + \tilde{\rho}_{03})/\lambda_1$ . Then,  $\bar{\rho}_{i0} = \lambda_i$  for  $i \in \{1, 2, 3\}$ . Moreover,

$$\begin{aligned}\bar{\rho}_{02} &= \beta_2(\lambda_0 + \lambda_1 + \lambda_2 + \lambda_3) - \lambda_2 \\ \bar{\rho}_{03} &= \beta_3(\lambda_0 + \lambda_1 + \lambda_2 + \lambda_3) - \lambda_3,\end{aligned}$$

so that

$$\begin{aligned}\bar{\rho}_{01} &= \lambda_0 - \bar{\rho}_{02} - \bar{\rho}_{03} \\ &= \lambda_0 + \lambda_2 + \lambda_3 - (\beta_2 + \beta_3)(\lambda_0 + \lambda_1 + \lambda_2 + \lambda_3) \\ &= \beta_1(\lambda_0 + \lambda_1 + \lambda_2 + \lambda_3) - \lambda_1.\end{aligned}$$

Note that our assumption that  $\beta_1/\lambda_1 \leq \beta_2/\lambda_2 \leq \beta_3/\lambda_3$  implies that if  $\bar{\rho}_{01} > 0$ , then  $\bar{\rho}_{02} > 0$  and  $\bar{\rho}_{03} > 0$ . Hence, it suffices to verify that  $\bar{\rho}_{01} > 0$  or, equivalently,  $\bar{\rho}_{02} + \bar{\rho}_{03} < \lambda_0$ , i.e.,

$$(\beta_2 + \beta_3)(\lambda_0 + \lambda_1 + \lambda_2 + \lambda_3) - (\lambda_2 + \lambda_3) < \lambda_0,$$

or (using that  $\beta_1 + \beta_2 + \beta_3$ )

$$(\beta_2 + \beta_3)\lambda_1 < \beta_1(\lambda_0 + \lambda_2 + \lambda_3).$$

Rewriting, we obtain

$$\begin{aligned}
\frac{\lambda_1}{\beta_1} &< \frac{\lambda_0 + \lambda_2 + \lambda_3}{\beta_2 + \beta_3} \\
&= \frac{(\beta_2 + \beta_3)\lambda_3 + (\lambda_0 + \lambda_2)\beta_3 - \lambda_3\beta_2}{(\beta_2 + \beta_3)\beta_3} \\
&= \frac{\lambda_3 + \frac{(\lambda_0 + \lambda_2)\beta_3 - \lambda_3\beta_2}{\beta_2 + \beta_3}}{\beta_3}.
\end{aligned}$$

But this inequality holds by our assumption that  $\beta_3/\beta_1 < (\lambda_3 + \tilde{\rho}_{03})/\lambda_1$ .

Define firm  $i$ 's willingness to pay to prevent firm  $j$  from winning to be  $W_j^i \equiv u_{oi} - u_i(j)$ .

Define  $j$ 's maximal willingness to pay against mergers in set  $I$  as  $\overline{W}^j(I) \equiv \max_{i \in I} W_j^i$  and its minimal willingness to pay against set  $I$  as  $\underline{W}^j(I) \equiv \min_{i \in I} W_j^i$ . Note that our results tell us that if we have a random equilibrium in which mergers in set  $I$  win with positive probability (in the limit), then  $\cap_{i \in I} [\underline{W}^j(I), \overline{W}^j(I)]$  is nonempty.

Define  $<_B$  as the bilateral beating relation  $i <_B j \iff W_j^i < W_i^j$ .

As before, define  $h(i) \equiv \arg \max_j W_i^j$ .

*Claim 6.* Suppose we have a cycle of  $n$  mergers  $1, \dots, n$ , such that  $1 = h(n)$  and  $i = h(i-1)$  for  $i > 1$ , and  $1 <_B 2 <_B \dots <_B n <_B 1$ . Then  $\cap_{i \in I} [\underline{W}^j(I), \overline{W}^j(I)]$  is nonempty.

*Proof.* The nonempty intersection condition is equivalent to

$$\overline{W}^j(I) \geq \max_{i \in I, i \neq j} \underline{W}^i(I) \quad (7)$$

and

$$\underline{W}^j(I) \leq \min_{i \in I, i \neq j} \overline{W}^i(I) \quad (8)$$

for all  $j \in I$ . Since firm  $j$  has the highest willingness to pay against firm  $j-1$  for  $j = 2, \dots, n$  and firm 1 has the highest willingness to pay against firm  $n$  we have:

$$\begin{aligned}
W_n^1 &\geq W_n^i \text{ for } i \neq 1, n \\
W_{j-1}^j &\geq W_{j-1}^i \text{ for } i \neq j-1, j.
\end{aligned}$$

Thus, for  $j \neq 1$  we have

$$\overline{W}^j(I) \geq W_{j-1}^j \geq W_{j-1}^i \text{ for all } i \neq j-1, j.$$

Since  $W_{j-1}^i \geq \underline{W}^i(I)$  for all  $i \neq j-1, j$ , this implies (7) for  $j \neq 1$ . A similar

argument implies (7) for  $j = 1$ . Now consider (8) for  $j \neq 1$ . We have

$$\begin{aligned}
\underline{W}^j(I) &\leq \min_{i \neq j-1, j} W_i^j \\
&= \min\{W_{h(j)}^j, \min_{i \neq j-1, j, h(j)} W_i^j\} \\
&\leq \min\{\min\{W_j^{h(j)}, W_{h(j)}^{h(h(j))}\}, \min_{i \neq j-1, j, h(j)} W_i^{h(i)}\} \\
&\leq \min_{i \in I, i \neq j} \overline{W}^i(I),
\end{aligned}$$

which establishes (8) for  $j \neq 1$ . (The second inequality follows because  $j <_B h(j)$  implies  $W_{h(j)}^j < W_j^{h(j)}$ , and  $W_i^j \leq W_i^{h(i)}$ .) Again, a similar argument holds for  $j = 1$ .  $\square$

*Remark 7.* Note that if there is no limiting equilibrium in which only one merger happens with positive probability, then there must be such a cycle.

**Example.** Let the payoff in the initial (pre-merger) situation give each agent  $u_i = 0$ . Payoffs under different mergers are:

	M1	M2	M3
Firm 1	3	-1	-3
Firm 2	-3	2	-1
Firm 3	-1	-3	2

So,  $W_2^1 = 4$ ;  $W_3^1 = 6$ ,  $W_1^2 = 5$ ;  $W_3^2 = 3$ , and  $W_1^3 = 3$ ;  $W_2^3 = 5$ . This has a cycle, and the intersection (overlap) interval is  $[4, 5]$ . Let  $W$  be the equilibrium willingness to pay of each firm. So, in a limit equilibrium there are  $(\beta_1, \beta_2, \beta_3, W)$  such that  $\beta_i \in [0, 1]$ ,  $\sum_i \beta_i = 1$ , and

$$\begin{aligned}
\left(\frac{\beta_2}{\beta_2 + \beta_3}\right) 4 + \left(\frac{\beta_3}{\beta_2 + \beta_3}\right) 6 &= W \\
\left(\frac{\beta_1}{\beta_1 + \beta_3}\right) 5 + \left(\frac{\beta_3}{\beta_1 + \beta_3}\right) 3 &= W \\
\left(\frac{\beta_1}{\beta_1 + \beta_2}\right) 3 + \left(\frac{\beta_2}{\beta_1 + \beta_2}\right) 5 &= W.
\end{aligned}$$

Note that  $\beta_i \in [0, 1]$  is insured by  $W \in [4, 5]$ . Rewriting this we want

$$\begin{aligned}
\beta_2(4 - W) + \beta_3(6 - W) &= 0 \\
\beta_1(5 - W) + \beta_3(3 - W) &= 0 \\
\beta_1(3 - W) + \beta_2(5 - W) &= 0.
\end{aligned}$$

Substituting for  $\beta_1$  from  $\sum_i \beta_i = 1$  these become:

$$\begin{aligned}
\beta_2(4 - W) + \beta_3(6 - W) &= 0 \\
(5 - W) - \beta_2(5 - W) - 2\beta_3 &= 0 \\
(3 - W) + 2\beta_2 - \beta_3(3 - W) &= 0.
\end{aligned}$$

Solving the first equation for  $\beta_2 = -\beta_3 \left( \frac{6-W}{4-W} \right)$  and substituting we get:

$$\begin{aligned} (5-W) + \beta_3 \left[ (5-W) \left( \frac{6-W}{4-W} \right) - 2 \right] &= 0 \\ (3-W) - \beta_3 \left[ 2 \left( \frac{6-W}{4-W} \right) + (3-W) \right] &= 0. \end{aligned}$$

The first equation says that

$$\beta_3 = -\frac{(5-W)(4-W)}{(5-W)(6-W) - 2(4-W)} = \frac{(5-W)(W-4)}{(5-W)(6-W) + 2(W-4)}$$

while the second says that

$$\beta_3 = \frac{(3-W)(4-W)}{2(6-W) + (3-W)(4-W)} = \frac{(W-3)(W-4)}{2(6-W) + (W-3)(W-4)}.$$

The difference is

$$\Delta = (4-W) \left[ \frac{(5-W)}{(5-W)(6-W) + 2(W-4)} - \frac{(W-3)}{2(6-W) + (W-3)(W-4)} \right] \\ \sim (4-W)\delta(W)$$

where

$$\begin{aligned} \delta(W) &= (5-W)[2(6-W) + (W-3)(W-4)] - (W-3)[(5-W)(6-W) + 2(W-4)] \\ &= (5-W)^2(6-W) - (W-3)^2(W-4). \end{aligned}$$

Note that  $\delta(W)$  is a cubic, so it has at most two values on  $\mathbb{R}$  of  $W$  at which the sign of its slope changes. Now,  $\delta(4) = 2$  and  $\delta(5) = -4$ . Moreover,  $\delta'(4) = -4$  and  $\delta'(5) = 4$ . Together this implies that there is a single value  $W^* \in [4, 5]$  at which  $\delta(W^*) = 0$ .